

Ascension Brighton Center for Recovery

Implementation Strategy for the 2021 CHNA Livingston County, Michigan

Conducted: June 21, 2022 – November 15, 2022

Hospital Tax Year: 2021



Ascension



The purpose of this implementation strategy is to describe how the hospital plans to address prioritized health needs from its current community health needs assessment. The significant health needs that the hospital does not intend to address are identified and a rationale is provided. Special attention has been given to the needs of individuals and communities who are more vulnerable, unmet health needs or gaps in services, and input gathered from the community.

Ascension Brighton Center for Recovery

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[Ascension Brighton Center for Recovery](#)

The 2021 Implementation Strategy was approved by the Ascension Michigan Market Board of Trustees on November 15, 2022 (2021 tax year), and applies to the following three-year cycle: July 2022 to June 2023. This report, as well as the previous report, can be found at our public website.

We value the community's voice and welcome feedback on this report. Please visit our public website (<https://healthcare.ascension.org/chna>) to submit your comments.



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Executive Summary

Purpose of the Community Health Needs Assessment and Implementation Strategy

As part of the Patient Protection and Affordable Care Act of 2010, all not-for-profit hospitals are required to conduct a community health needs assessment (CHNA) and adopt an implementation strategy (IS) every three years. The purpose of the CHNA is to understand the health needs and priorities of those who live and/or work in the communities served by the hospital, with the goal of addressing those needs through the development of an implementation strategy plan.

About the 2021 Community Health Needs Assessment (CHNA)

Recognizing the shared communities served across southeast Michigan, Ascension Brighton Center for Recovery partnered with Ascension St. John Hospital, Ascension Providence Hospital (Southfield Campus and Novi Campus), Ascension Macomb-Oakland Hospital (Warren Campus and Madison Heights Campus), and Ascension River District Hospital to conduct the 2021 CHNA. With facilitation of the Ascension Southeast Michigan Community Health Department and Ascension Michigan Community Benefit Center of Expertise and contracted assistance from Southeastern Michigan Health Association (SEMHA), Ascension Southeast Michigan (SEM) hospitals analyzed secondary data of over 50 indicators and gathered community input through community surveys and key stakeholders focus groups to identify the needs in the five counties. In collaboration with community partners, Ascension SEM hospitals used a phased prioritization approach to determine the most crucial needs for community stakeholders to address. The 2021 significant needs are as follows:

- Chronic Disease, including Diabetes and Cancer
- Diet and Exercise, including Obesity
- Mental and Behavioral Health
- Access to Care

The 2021 CHNA received approval from the Ascension Southeast Michigan Board of Trustees on June 20, 2022, and can be viewed at <https://healthcare.ascension.org/chna>.

About the 2021 Implementation Strategy (IS)

Following the completion of the 2021 CHNA, Ascension Brighton Center for Recovery leaders reviewed the significant needs with special consideration for the following: scope of problem (number of people impacted, severity), health disparities (by income and/or race and ethnicity), feasibility (existing resources, known interventions, capacity), momentum/commitment (existing partnerships, community readiness), and alignment (organization's strengths and priorities). For the purposes of the 2021 IS, Ascension Brighton Center for Recovery has chosen to focus its efforts on the following prioritized needs:

Ascension Brighton Center for Recovery will monitor and evaluate the action plans outlined in this plan for the purpose of reporting and documenting the impact these action plans have on the community. To



ensure accountability, data will be aggregated into an annual Community Benefit report that will be made available to the community.

Approval

The 2021 CHNA IS received approval from the Ascension Michigan Market Board of Trustees on November 15, 2022. This IS has been made available to the public and can be viewed at <https://healthcare.ascension.org/chna>.

Ascension Brighton Center for Recovery values the community's voice and welcomes feedback. Questions or comments about this IS can be submitted via the website: <https://healthcare.ascension.org/chna>.



Introduction

As one of the leading non-profit and Catholic health systems in the United States, Ascension is committed to delivering compassionate, personalized care to all, with special attention to persons living in poverty and those most vulnerable.

Ascension Brighton Center for Recovery

As a Ministry of the Catholic Church, Ascension Brighton Center for Recovery is an accredited and state licensed substance use disorder treatment facility providing compassionate, personalized care to those struggling with drug and alcohol dependence. The 70-bed facility was the first addiction treatment center to be licensed in Michigan, and is the second-oldest alcohol and drug treatment facility in the United States.

For more information about Ascension Brighton Center for Recovery, visit [Ascension Brighton Center for Recovery](#)

About the 2021 Community Health Needs Assessment (CHNA)

As part of the Patient Protection and Affordable Care Act of 2010, all not-for-profit hospitals are required to conduct a community health needs assessment (CHNA) and adopt an implementation strategy every three years. The purpose of the CHNA is to understand the health needs and priorities of those who live and/or work in the communities served by the hospital, with the goal of addressing those needs through the development of an implementation strategy plan. A CHNA, is essential for community building and health improvement efforts, and directing resources where they are most needed. CHNAs can be powerful tools that have the potential to be catalysts for immense community change.

Recognizing the shared communities served across southeast Michigan, Ascension Brighton Center for Recovery partnered with Ascension St. John Hospital, Ascension Providence Hospital (Southfield Campus and Novi Campus), Ascension Macomb-Oakland Hospital (Warren Campus and Madison Heights Campus), and Ascension River District Hospital to conduct the 2021 CHNA. With facilitation of the Ascension Southeast Michigan Community Health Department and Ascension Michigan Community Benefit Center of Expertise and contracted assistance from Southeastern Michigan Health Association (SEMHA), Ascension Southeast Michigan (SEM) hospitals analyzed secondary data of over 50 indicators and gathered community input through community surveys and key stakeholders focus groups to identify the needs in the five counties. In collaboration with community partners, Ascension SEM hospitals used a phased prioritization approach to determine the most crucial needs for community stakeholders to address. The 2021 significant needs are as follows:

- Chronic Disease, including Diabetes and Cancer
- Diet and Exercise, including Obesity
- Mental and Behavioral Health



- Access to Care

The 2021 CHNA received approval from the Ascension Southeast Michigan Board of Trustees on June 20, 2022, and can be viewed at <https://healthcare.ascension.org/chna>.

About the 2021 Implementation Strategy (IS)

This (2021) IS is the hospital's response to the health needs prioritized from the 2021 CHNA. It describes the actions the hospital will take to address prioritized needs, allocate resources, and mobilize hospital programs and community partners to work together. This approach aligns with Ascension Brighton Center for Recovery's commitment to offer programs designed to address the health needs of a community, with special attention to persons who are underserved and vulnerable.

Following the completion of the 2021 CHNA, Ascension Brighton Center for Recovery leaders reviewed the significant needs with special consideration for the following: scope of problem (number of people impacted, severity), health disparities (by income and/or race and ethnicity), feasibility (existing resources, known interventions, capacity), momentum/commitment (existing partnerships, community readiness), and alignment (organization's strengths and priorities). For the purposes of the 2021 IS, Ascension Brighton Center for Recovery has chosen to focus its efforts on the following prioritized needs:

- Mental Health (includes stress, anxiety and depression):
- Healthy Behaviors and Chronic Disease Issues:
- Access to Care (with emphasis on maternal and infant health):

Ascension Brighton Center for Recovery will monitor and evaluate the action plans outlined in this plan for the purpose of reporting and documenting the impact these action plans have on the community. To ensure accountability, data will be aggregated into an annual Community Benefit report that will be made available to the community.

IRS 501(r)(3) and Form 990, Schedule H Compliance

The CHNA and IS satisfy certain requirements of tax reporting, pursuant to provisions of the Patient Protection and Affordable Care Act of 2010, more commonly known as the Affordable Care Act (ACA). As part of the ACA, all not-for-profit hospitals are required to conduct a CHNA and adopt an implementation strategy every three years. Requirements for 501(c)(3) Hospitals Under the Affordable Care Act are described in Code Section 501(r)(3), and include making the CHNA report (current and previous) widely available to the public. In accordance with this requirement, electronic reports of both the CHNA and the current implementation strategy can be found at <https://healthcare.ascension.org/CHNA> and paper versions can be requested in the Ascension Brighton Center for Recovery administrative offices.



Overview of the 2021 Implementation Strategy

Process to Prioritize Needs

Ascension Brighton Center for Recovery understands the importance of all the health needs of the community, and is committed to playing an active role in improving the health of the people in the communities it serves. Following the completion of the 2021 CHNA, Ascension SEM hospitals, in collaboration with Ascension SEM Community Health Department and Ascension Michigan Community Benefit Center of Expertise, consideration was given to select factors in determining the significant needs that would be selected as prioritized needs. A select group of subject matter experts in the form of the CHNA steering committee considered the factors below:

- Is the need one that can be measured/tracked over time?
- Does the need align with overall available and potentially available resources and partner opportunities?
- Does the need align with overall health system strategy and focus areas for community impact?

Needs That Will Be Addressed and Action Plans

Ascension has defined "prioritized needs" as the significant needs which have been prioritized by the hospital to address through the three-year CHNA cycle. After thorough consideration, Ascension Brighton Center for Recovery selected the following prioritized needs outlined below for its 2021 implementation strategy:

- **Mental Health** (includes stress, anxiety and depression) - This need was selected because of the ranking and data and its focus as a generalized area of vulnerability in the overall southeast Michigan population.
 - **Strategy 1.1:** Increase involvement in and support of community health activities to address mental health-focused needs
- **Healthy Behaviors and Chronic Disease Issues** - This need was selected because of trending indicating increases in chronic disease as well as survey data indicating a lack of opportunities for regular physical activity and the trending toward obesity and overweight. These represent significant risk factors for many chronic diseases. Therefore the promotion of healthy lifestyles was selected.
 - **Strategy 2.1:** Increase involvement in and support of community health activities to address chronic disease-focused needs
- **Access to Care** (with emphasis on maternal and infant health) - This need was selected because of more current data trending indicating an increase in the number of persons expressing problems accessing care due to costs and other factors. Also the current trending around the increase in maternal death rate and the slowed reduction in infant mortality in Southeast Michigan.



- **Strategy 3.1:** Increase involvement in and support of community health activities to address access to care-focused needs
- **Strategy 3.2:** Provide outreach screenings for underserved populations to improve access to healthcare services in Livingston County

Health Disparities and Inequities

Health equity is a state in which everyone has the opportunity to achieve full health and well-being, and no one is prevented from achieving this because of social position or other socially determined circumstances. Centers for Disease Control and Prevention. (2022, March 3). Health equity. Centers for Disease Control and Prevention. Retrieved August 26, 2022, from <https://www.cdc.gov/chronicdisease/healthequity/index.htm>

Unfortunately, many populations experience health inequities and negative health outcomes due to factors beyond individual behaviors and choices. These inequities are produced by systemic racism and other forms of historical and ongoing oppression within social and economic systems, such as the political system, housing, the workplace, education, and the criminal justice system. Health inequities are observable and measurable through differences in factors such as length and quality of life, rates of disease, disability, and death, as well as differences in access to services and treatments.

Ascension is addressing health disparities and inequities through the following initiatives:

- Establishment of regional ABIDE (“Appreciation-Belongingness-Inclusivity-Diversity) councils in 2020
 - As part of a sustainable and systemwide commitment to listen, pray, learn and act to help address racism and systemic injustice, Ascension launched a new justice-focused framework called ABIDE, which is built upon the hallmarks of Appreciation – Belongingness – Inclusivity – Diversity – Equity.
 - The hallmarks of the ABIDE framework are demonstrations of Ascension’s historic mission, values, and commitment to social justice, compassionate action and advocacy for all, especially the most vulnerable. Ascension also realizes that the hallmarks of our ABIDE framework provide guidance for a process of learning and improvement that is never complete. As such, Ascension is committed to continuous improvement and has developed various methods to help us review the progress we make achieving the hallmarks of the ABIDE framework in service to our associates, patients and the communities we are blessed to serve.
 - Read more about ABIDE here:
<https://www.ascension.org/Our-Mission/Diversity-and-Inclusion>
- Standardized REaL data collection
- Screening for Social Determinants of Health
- Utilization of Neighborhood Resources to connect patients and individuals to services
- Ascension Medical Group health disparities goals/metrics in clinical screenings (colorectal, etc.)
- The Joint Commission Requirements to Reduce Health Care Disparities



The IS below is based on prioritized needs from the hospital's most recent CHNA. These strategies and action plans represent where the hospital will focus its community efforts over the next three years. While these remain a priority, the hospital will continue to offer additional programs and services to meet the needs of the community, with special attention to those who are poor and vulnerable.

PRIORITIZED NEED 1: MENTAL HEALTH (includes stress, anxiety and depression)	
Strategy 1.1: Increase involvement in and support of community health activities to address mental health-focused needs	
OBJECTIVE By June 30, 2025, Ascension Brighton Center for Recovery will have increased its impact and engagement in community-based forums and coalitions to promote mental health support and resources available to Livingston County residents.	
OUTPUT(S) AND/OR OUTCOME(S) <ul style="list-style-type: none"> ● Baseline: No community investment/engagement plan ● Target: Establish, implement, and evaluate a community investment/engagement plan for Ascension Brighton Center for Recovery by Year 3 (FY2025) ● Data Source/Owner: Ascension Brighton Center for Recovery program records 	
TARGET POPULATION <ul style="list-style-type: none"> ● Target Population: Residents in Livingston County served by the identified community-based forums and coalitions ● Medically Underserved Population: Uninsured and Under-insured 	
COLLABORATORS AND RESOURCES <ul style="list-style-type: none"> ● Ascension hospital: Ascension Brighton Center for Recovery (provide appropriate financial and in-kind resources as identified) ● Other non-profit hospital: N/A ● Joint Venture: N/A ● Collaborators: N/A ● Consultants: N/A 	
ACTION STEPS	ROLE/OWNER
Develop community investment/engagement plan for Ascension Brighton Center for Recovery to (further) engage in community health activities	<ul style="list-style-type: none"> ● Co-Leads: Advocacy, Community Benefit, MI Market Executive Leadership ● Collaborators: Hospital Leadership, Marketing
Identify community-based forums and coalitions that promote and support mental health resources	<ul style="list-style-type: none"> ● Lead: Hospital leadership ● Collaborators: Advocacy, Community Benefit
Identify hospital leaders and associates to participate in/on community-based forums and coalitions within Livingston County	<ul style="list-style-type: none"> ● Lead: Hospital leadership ● Collaborators: Advocacy, Community Benefit
Participate in/on community-based forums and coalitions, with focus on increasing involvement in community health activities and raising awareness of the (aligned) services offered by Ascension Brighton Center for Recovery	<ul style="list-style-type: none"> ● Lead: Identified hospital leaders and associates
Make publicly available a Program Proposal form, through which community organizations can request financial support	<ul style="list-style-type: none"> ● Co-Owner: Advocacy, Community Benefit ● Collaborator: Hospital Leadership, Foundation, Marketing



Receive, review, and make determination on requests from community organizations who seek support for a financial partnership to address mental health-focused needs within Livingston County	<ul style="list-style-type: none"> • Co-Owner: Advocacy, Community Benefit • Collaborator: Hospital Leadership, Foundation,
Provide financial partnership support to selected organizations	<ul style="list-style-type: none"> • Co-Owner: Advocacy, Community Benefit • Collaborator: Hospital Leadership, Foundation
Review financial allocation and partnership outcomes annually	<ul style="list-style-type: none"> • Co-Owner: Advocacy, Community Benefit • Collaborator: Hospital Leadership, Foundation
ANTICIPATED IMPACT	
The anticipated impact of these actions is that organizations working to address mental health-focused needs within the community will be furthered, noting specific objectives will be dependent upon the specific actions and interventions of each selected community organization.	

PRIORITIZED NEED 2: CHRONIC DISEASE/HEALTHY BEHAVIORS	
Strategy 2.1: Increase involvement in and support of community health activities to address chronic disease-focused needs	
OBJECTIVE	
By June 30, 2025, Ascension Brighton Center for Recovery will have increased its impact and engagement in community-based forums and coalitions to promote chronic disease support and resources available to Livingston County residents.	
OUTPUT(S) AND/OR OUTCOME(S)	
<ul style="list-style-type: none"> ● Baseline: No community investment/engagement plan (FY2022) ● Target: Establish, implement, and evaluate a community investment/engagement plan for Ascension Ascension Brighton Center for Recovery by Year 3 (FY2025) ● Data Source/Owner: Ascension Brighton Center for Recovery program records 	
TARGET POPULATION	
<ul style="list-style-type: none"> ● Target Population: Residents in Livingston County served by the identified community-based forums and coalitions ● Medically Underserved Population: Uninsured and Under-insured 	
COLLABORATORS AND RESOURCES	
<ul style="list-style-type: none"> ● Ascension hospital: Ascension Brighton Center for Recovery (provide appropriate financial and/or in-kind resources as identified) ● Other non-profit hospital: N/A ● Joint Venture: N/A ● Collaborators: N/A ● Consultants: N/A 	
ACTION STEPS	ROLE/OWNER
Develop community investment/engagement plan for Ascension Brighton Center for Recovery to (further) engage in community health activities	<ul style="list-style-type: none"> ● Co-Leads: Advocacy, Community Benefit, MI Market Executive Leadership ● Collaborators: Hospital Leadership, Marketing
Identify community-based forums and coalitions that promote and support chronic disease resources	<ul style="list-style-type: none"> ● Lead: Hospital leadership ● Collaborators: Advocacy, Community Benefit
Identify hospital leaders and associates to participate in/on community-based forums and coalitions within Livingston County	<ul style="list-style-type: none"> ● Lead: Hospital leadership ● Collaborators: Advocacy, Community Benefit
Participate in/on community-based forums and coalitions, with focus on increasing involvement in community health activities and raising awareness of the (aligned) services offered by Ascension Brighton Center for Recovery	<ul style="list-style-type: none"> ● Lead: Identified hospital leaders and associates
Make publicly available a Program Proposal form, through which community organizations can request financial support	<ul style="list-style-type: none"> ● Co-Owner: Advocacy, Community Benefit ● Collaborator: Hospital Leadership, Foundation, Marketing



Receive, review, and make determination on requests from community organizations who seek support for a financial partnership to address chronic disease-focused needs within Livingston County	<ul style="list-style-type: none"> • Co-Owner: Advocacy, Community Benefit • Collaborator: Hospital Leadership, Foundation
Provide financial partnership support to selected organizations	<ul style="list-style-type: none"> • Co-Owner: Advocacy, Community Benefit • Collaborator: Hospital Leadership, Foundation
Review financial allocation and partnership outcomes annually	<ul style="list-style-type: none"> • Co-Owner: Advocacy, Community Benefit • Collaborator: Hospital Leadership, Foundation
Provide a free educational support program for children ages 7-12 impacted by substance use disorder within the home. This program also serves as a preventative in the continuation of substance use disorder within family systems.	<ul style="list-style-type: none"> • Lead: Hospital Leadership
Provide a third national substance use disorder conference in order to provide evidenced based education about the advances in the identification and treatment of substance use disorder.	<ul style="list-style-type: none"> • Lead: Hospital Leadership
ANTICIPATED IMPACT	
The anticipated impact of these actions is that organizations working to address chronic disease-focused needs within the community will be furthered, noting specific objectives will be dependent upon the specific actions and interventions of each selected community organization.	

PRIORITIZED NEED 3: ACCESS TO CARE (with emphasis on maternal and infant health)	
Strategy 3.1: Increase involvement in and support of community health activities to address access to care-focused needs	
OBJECTIVE By June 30, 2025, Ascension Brighton Center for Recovery will have increased its impact and engagement in community-based forums and coalitions to promote access to care support and resources available to Livingston County residents.	
OUTPUT(S) AND/OR OUTCOME(S) <ul style="list-style-type: none"> ● Baseline: No community investment/engagement plan ● Target: Establish, implement, and evaluate a community investment/engagement plan for Ascension Brighton Center for Recovery by Year 3 (FY2025) ● Data Source/Owner: Ascension Brighton Center for Recovery program records 	
TARGET POPULATION <ul style="list-style-type: none"> ● Target Population: Residents in Livingston County served by the identified community-based forums and coalitions ● Medically Underserved Population: Uninsured and Under-insured 	
COLLABORATORS AND RESOURCES <ul style="list-style-type: none"> ● Ascension hospital: Ascension Brighton Center for Recovery (provide appropriate financial and/or in-kind resources as identified) ● Other non-profit hospital: N/A ● Joint Venture: N/A ● Collaborators: N/A ● Consultants: N/A 	
ACTION STEPS	ROLE/OWNER
Develop community investment/engagement plan for Ascension Brighton Center for Recovery to (further) engage in community health activities	<ul style="list-style-type: none"> ● Co-Leads: Advocacy, Community Benefit, MI Market Executive Leadership ● Collaborators: Hospital Leadership, Marketing
Identify community-based forums and coalitions that promote and support access to care resources	<ul style="list-style-type: none"> ● Lead: Hospital leadership ● Collaborators: Advocacy, Community Benefit
Identify hospital leaders and associates to participate in/on community-based forums and coalitions within Livingston County	<ul style="list-style-type: none"> ● Lead: Hospital leadership ● Collaborators: Advocacy, Community Benefit
Participate in/on community-based forums and coalitions, with focus on increasing involvement in community health activities and raising awareness of the (aligned) services offered by Ascension Brighton Center for Recovery	<ul style="list-style-type: none"> ● Lead: Identified hospital leaders and associates
Make publicly available a Program Proposal form, through which community organizations can request financial support	<ul style="list-style-type: none"> ● Co-Owner: Advocacy, Community Benefit ● Collaborator: Hospital Leadership, Foundation, Marketing



Receive, review, and make determination on requests from community organizations who seek support for a financial partnership to address access to care-focused needs within Livingston County	<ul style="list-style-type: none"> • Co-Owner: Advocacy, Community Benefit • Collaborator: Hospital Leadership, Foundation, Marketing
Provide financial partnership support to selected organizations	<ul style="list-style-type: none"> • Co-Owner: Advocacy, Community Benefit • Collaborator: Hospital Leadership, Foundation
Review financial allocation and partnership outcomes annually	<ul style="list-style-type: none"> • Co-Owner: Advocacy, Community Benefit • Collaborator: Hospital Leadership, Foundation
ANTICIPATED IMPACT	
The anticipated impact of these actions is that organizations working to address access to care-focused needs within the community will be furthered, noting specific objectives will be dependent upon the specific actions and interventions of each selected community organization.	

PRIORITIZED NEED 3: ACCESS TO CARE	
Strategy 3.2: Provide outreach screenings for underserved populations to improve access to healthcare services in Livingston County	
OBJECTIVE	
By June 30, 2025, Ascension Brighton Center for Recovery will have increased the number of persons served through outreach community screenings by 177% as measured by hospital program records.	
OUTPUT(S) AND/OR OUTCOME(S)	
<ul style="list-style-type: none"> • Baseline: Number of outreach screening events - 3 (total in FY2022) • Target: Increase number of outreach screening events - 50 (total FY2023-2025) • Data Owner/Source: Ascension Brighton Recovery Center’s program records 	
TARGET POPULATION	
<ul style="list-style-type: none"> • Target Population: Priority populations in Livingston county • Medically Underserved Population: Uninsured and Under-insured; those limited by geographic location and/or socioeconomic status 	
COLLABORATORS AND RESOURCES	
<ul style="list-style-type: none"> • Ascension Brighton Center for Recovery: Coordinate & conduct screenings and/or assessments, maintain program records, engage volunteer services to support logistics, other identified needed resources including Marketing Communications; Ascension Medical Group, AMG (refer and promote screening events to patients within target population) • Other non-profit hospital: N/A • Joint Venture: N/A • Collaborators: Community-based forums and coalitions (promote screening events) • Consultants: N/A 	
ACTION STEPS	ROLE/OWNER



Provide screenings/assessments to Michigan Department of Corrections (MDOC) associates on an as-needed basis, via referrals.	<ul style="list-style-type: none"> • Lead: Identified hospital leaders and associates
Provide Employee Assistance Program (EAP) services - Offer substance use disorder screenings, level of care determination as referrals for treatment for any individuals covered by SmartHealth.	<ul style="list-style-type: none"> • Lead: Identified hospital leaders and associates
ANTICIPATED IMPACT	
The anticipated impact of these actions is to improve early detection rates in Livingston County.	



Needs That Will Not Be Addressed

It's important to note that all significant needs will be addressed as prioritized needs within the 3-year implementation strategy. After evaluating Ascension SEM hospital's resources, program strengths, partnerships, and capacity to make an impact, the four significant needs were modified (in title) and became the three prioritized needs, thus addressing all significant needs.

Acute Community Concern Acknowledgement

A CHNA and Implementation Strategies (IS) offer a construct for identifying and addressing needs within the community(s) it serves. However, unforeseen events or situations, which may be severe and sudden, may affect a community. At Ascension, this is referred to as an acute community concern. This could describe anything from a health crisis (e.g., COVID-19), water poisoning, environmental events (e.g., hurricane, flood) or other event that suddenly impacts a community. In which case, if adjustments to an IS are necessary, the hospital will develop documentation, in the form of a SBAR (Situation-Background-Assessment-Response) evaluation summary, to notify key internal and external stakeholders of those possible adjustments.

Evaluation

Ascension Brighton Center for Recovery will develop a comprehensive measurement and evaluation process for the implementation strategy. The Ministry will monitor and evaluate the action plans outlined in this plan for the purpose of reporting and documenting the impact these action plans have on the community. Ascension Brighton Center for Recovery uses a tracking system to capture community benefit activities and implementation. To ensure accountability, data will be aggregated into an annual Community Benefit report that will be made available to the community.



Approval and Adoption by Ascension Michigan Market Board of Trustees

To ensure the Ascension Brighton Center for Recovery's efforts meet the needs of the community and have a lasting and meaningful impact, the 2021 CHNA implementation strategy was presented and adopted by Ascension Michigan Market Board of Trustees on November 15, 2022. Although an authorized body of the hospital must adopt the IS to be compliant with the provisions in the Affordable Care Act, adoption of the IS also demonstrates that the board is aware of the IS, endorses the priorities identified, and supports the action plans that have been developed to address prioritized needs.

Conclusion

Ascension Brighton Center for Recovery understands the importance of all the health needs of the community, and is committed to playing an active role in improving the health of the people in the communities it serves. This implementation strategy (IS) is the hospital's response to the health needs prioritized from the 2021 CHNA and describes the actions the hospital will take to address prioritized needs, allocate resources, and mobilize hospital programs and community partners to work together. This approach aligns with Ascension Brighton Center for Recovery's commitment to offer programs designed to address the health needs of a community, with special attention to persons who are underserved and vulnerable.

This IS has been made available to the public, and Ascension Brighton Center for Recovery values the community's voice and welcomes feedback. Questions or comments about this IS can be submitted via the website: <https://healthcare.ascension.org/chna>.

As a Catholic health ministry, Ascension Brighton Center for Recovery is dedicated to spiritually centered, holistic care that sustains and improves the health of not only individuals, but the communities it serves. With special attention to those who are poor and vulnerable, we are advocates for a compassionate and just society through our actions and words. Ascension Brighton Center for Recovery is dedicated to serving patients with compassionate care and medical excellence, making a difference in every life we touch.